CAMBRIDGE SELF-HELP FOOD BANK INC.

FINANCIAL STATEMENTS YEAR ENDED MARCH 31, 2023



MARCH 31, 2023 CONTENTS

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INDEPENDENT AUDITORS' REPORT

To the Members of

Cambridge Self-Help Food Bank Inc.

Qualified Opinion

We have audited the accompanying financial statements of Cambridge Self-Help Food Bank Inc. (the Organization), which comprise the statement of financial position as at March 31, 2023, and the statements of operations and fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2023, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many charitable organizations, the Organization derives revenue from fundraising and donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization and we were not able to determine whether any adjustments might be necessary to revenue, net results of operations and fund balances.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITORS' REPORT (CONTINUED)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Cambridge, Ontario June 26, 2023

Chartered Professional Accountants, authorized to practise public accounting by the Chartered Professional Accountants of Ontario

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STATEMENT OF OPERATIONS AND FUND BALANCES YEAR ENDED MARCH 31, 2023

Pund		Contingency				
Fund S Fund S Fund S Fund S S S S S S S S S		Operating			2023	2022
Revenue		Fund	_	Fund	Total	Total
Lottery Grants 264,852 264,852 410,716		\$	\$	\$	\$	\$
Lottery Grants 264,852 264,852 410,716	Revenue					
Grants 264,852 264,852 410,716 United Way grants 35,000 35,000 20,000 United Way - donor designations 2,978 2,978 4,635 Region of Waterloo 236,947 236,947 274,202 Mobile Food Market 113,191 113,191 50,083 Fundraising and other income 131,524 131,524 117,609 Unrestricted donations 1,433,062 1,388,638 Designated donations 1,433,062 1,388,638 Designated donations 16,354 16,354 40,931 Expenditure 34,612 43,302 2,321,751 Expenditure 5 5,469 110,393 110,393 38,700 Office supplies and computer 34,612 34,612 42,493 Program costs 56,469 56,469 168,107 Professional fees 9,157 9,157 11,790 Fundraising 21,508 21,508 8,046 Food purchases 169,394 108,188 18			28.317		28.317	14 937
United Way grants United Way - donor designations Region of Waterloo 236,947 Region of Waterloo 236,947 Mobile Food Market 1113,191 1113,191 1113,191 114,202,2122 11,202,191 114,202,202 114,209 114,209 114,209 114,209 114,209 114,209 114,209 114,	<u>*</u>	264.852	20,017			-
United Way - donor designations 2,978 2,978 4,635 Region of Waterloo 236,947 236,947 274,202 Mobile Food Market 113,191 113,191 50,083 Fundraising and other income 131,524 131,524 117,609 Unrestricted donations 1,433,062 1,433,062 1,388,638 Designated donations 16,354 40,931		· ·			*	
Region of Waterloo 236,947 236,947 274,202 Mobile Food Market 113,191 113,191 50,083 Fundraising and other income 131,524 113,192 117,609 Unrestricted donations 1,433,062 1,433,062 1,388,638 Designated donations 16,354 16,354 40,931 Expenditure Salaries and benefits 1,029,573 959,309 Advertising & marketing 110,930 110,930 38,700 Office supplies and computer 34,612 34,612 42,493 Program costs 56,469 56,469 168,107 Professional fees 9,157 9,157 11,790 Fundraising 21,508 21,508 8,046 Food purchases 169,394 169,394 108,188 Insurance 9,437 9,437 7,427 Vehicle and travel 17,558 26,362 43,920 35,158 Occupancy costs (note 9) 67,657 67,657 52,566 Bank charges and intere						-
Mobile Food Market Fundraising and other income 113,191 131,524 113,191 131,524 50,083 113,602 1,338,638 10,338,638 16,334 113,191 131,524 50,083 11,780,602 1,388,638 16,334 113,191 131,524 113,602 13,886,638 10,386,638 113,390 16,386,638 113,524 40,931 117,360 16,338,638 22,321,751 Expenditure Salaries and benefits 1,029,573 11,930 110,230 110,930 110	•					
Fundraising and other income Unrestricted donations 1,433,062 1,433,062 1,388,638 Designated donations 16,354 16,354 40,931 16,354 40,931 2,233,908 28,317 NIL 2,262,225 2,321,751 2,23	•					•
Unrestricted donations 1,433,062 1,338,638 16,354 40,931						
Designated donations						
Expenditure Salaries and benefits 1,029,573 1,029,573 959,309 38,700 0ffice supplies and computer 34,612 34,612 42,493 Program costs 56,469 56,469 168,107 Professional fees 9,157 9,157 11,790 Fundraising 21,508 21,508 8,046 Food purchases 169,394 169,394 108,188 Insurance 9,437 9,437 7,427 Vehicle and travel 17,558 26,362 43,920 35,158 Occupancy costs (note 9) 67,657 67,657 52,566 Bank charges and interest 28,989 28,989 24,796 Amortization 38,440 38,440 24,769 Excess of revenue over expenditure before undernoted items 640,184 1,955 NIL 642,139 656,589 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867 Evidence 2,400,000 2,400,000 2,400,000 2,400,000 2,400,000 2,400,000 2,400,000 2,400,000 2,400,000						
Expenditure Salaries and benefits 1,029,573 1,029,573 959,309 Advertising & marketing 110,930 110,930 38,700 Office supplies and computer 34,612 34,612 42,493 Program costs 56,469 56,469 168,107 Professional fees 9,157 9,157 11,790 Fundraising 21,508 21,508 8,046 Food purchases 169,394 169,394 108,188 Insurance 9,437 7,427 Vehicle and travel 17,558 26,362 43,920 35,158 Occupancy costs (note 9) 67,657 67,657 52,566 52,566 Bank charges and interest 28,989 28,989 24,796 Amortization 38,440 38,440 24,769 Excess of revenue over expenditure before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding 23,269 (207,082) (207,082) Net results of operations Interfund transfer (note 5) 640,184 1,955 NIL		·	28 317	NII		
Salaries and benefits 1,029,573 1,029,573 959,309 Advertising & marketing 110,930 38,700 Office supplies and computer 34,612 34,612 42,493 Program costs 56,469 56,469 168,107 Professional fees 9,157 9,157 11,790 Fundraising 21,508 21,508 8,046 Food purchases 169,394 169,394 108,188 Insurance 9,437 9,437 7,427 Vehicle and travel 17,558 26,362 43,920 35,158 Occupancy costs (note 9) 67,657 67,657 52,566 Bank charges and interest 28,989 28,989 24,796 Amortization 38,440 38,440 24,769 Excess of revenue over expenditure before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding 23,269 (207,082) (207,082) Net results of operations Interfund transfer (note 5) 640,184 1,955 NIL 642,139 656,5		2,235,700	20,517	THE	2,202,223	2,321,731
Advertising & marketing Office supplies and computer 34,612 34,612 34,612 42,493 Program costs 56,469 Forfessional fees 9,157 Fundraising 21,508 Fod purchases 169,394 Insurance 9,437 Vehicle and travel Occupancy costs (note 9) Bank charges and interest 28,989 Amortization 21,593,724 26,362 21,508 21,508 21,508 21,508 21,508 8,046 Food purchases 169,394 106,394 108,188 Insurance 9,437 7,427 Vehicle and travel 17,558 26,362 43,920 35,158 Occupancy costs (note 9) 67,657 67,657 52,566 Bank charges and interest 28,989 Amortization 38,440 38,440 24,769 Excess of revenue over expenditure before undernoted items 640,184 1,955 NIL 642,139 656,589 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867	Expenditure					
Office supplies and computer Program costs 34,612 42,493 56,469 168,107 168,107 168,107 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 11,790 108,188 10,000 108,188 10,000 108,188 10,000 108,188 10,000 108,188 10,000 10	Salaries and benefits	1,029,573			1,029,573	959,309
Program costs 56,469 50,469 168,107 Professional fees 9,157 9,157 11,790 Fundraising 21,508 21,508 8,046 Food purchases 169,394 169,394 108,188 Insurance 9,437 9,437 7,427 Vehicle and travel 17,558 26,362 43,920 35,158 Occupancy costs (note 9) 67,657 67,657 52,566 Bank charges and interest 28,989 28,989 24,796 Amortization 38,440 38,440 24,769 Excess of revenue over expenditure before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding 23,269 (207,082) Net results of operations 640,184 1,955 NIL 642,139 656,589 Interfund transfer (note 5) 40,184 1,955 600,000 600,000 656,589 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867	Advertising & marketing	110,930			110,930	38,700
Professional fees 9,157 9,157 11,790 Fundraising 21,508 8,046 Food purchases 169,394 169,394 108,188 Insurance 9,437 9,437 7,427 Vehicle and travel 17,558 26,362 43,920 35,158 Occupancy costs (note 9) 67,657 67,657 52,566 Bank charges and interest 28,989 28,989 24,796 Amortization 38,440 38,440 24,769 Excess of revenue over expenditure before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding 23,269 207,082 207,082 Net results of operations Interfund transfer (note 5) 640,184 1,955 NIL 642,139 656,589 Fund balance, beginning of year 40,184 1,955 600,000 642,139 656,589	Office supplies and computer	34,612			34,612	42,493
Fundraising Food purchases Food purc	Program costs	56,469			56,469	168,107
Food purchases 169,394 169,394 108,188 Insurance 9,437 7,427 Vehicle and travel 17,558 26,362 43,920 35,158 Occupancy costs (note 9) 67,657 67,657 52,566 Bank charges and interest 28,989 28,989 24,796 Amortization 38,440 38,440 24,769	Professional fees	9,157			9,157	11,790
Insurance	Fundraising	21,508			21,508	8,046
Insurance	Food purchases	169,394			169,394	108,188
Occupancy costs (note 9) 67,657 52,566 Bank charges and interest 28,989 24,796 Amortization 38,440 38,440 24,769 Lexcess of revenue over expenditure before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding COVID-19 purchases 23,269 (207,082) Net results of operations Interfund transfer (note 5) 640,184 1,955 NIL 642,139 656,589 Fund balance, beginning of year 40,184 1,955 600,000 2,809,456 2,152,867		9,437			9,437	7,427
Bank charges and interest Amortization 28,989 38,440 24,796 38,440 24,769 1,593,724 26,362 1,620,086 1,481,349 Excess of revenue over expenditure before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding COVID-19 purchases 23,269 (207,082) Net results of operations Interfund transfer (note 5) 640,184 1,955 NIL 642,139 656,589 Fund balance, beginning of year 40,184 1,955 600,000 642,139 656,589	Vehicle and travel	17,558	26,362		43,920	35,158
Amortization 38,440 24,769 1,593,724 26,362 1,620,086 1,481,349 Excess of revenue over expenditure before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding COVID-19 purchases 23,269 (207,082) Net results of operations Interfund transfer (note 5) 640,184 (600,000) 1,955 (600,000) NIL (642,139) (656,589) 656,589 Fund balance, beginning of year 40,184 (1,955) (600,000) 600,000 (2,809,456) (2,152,867) 2,152,867	Occupancy costs (note 9)	67,657			67,657	52,566
Excess of revenue over expenditure before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding COVID-19 purchases 23,269 (207,082) Net results of operations Interfund transfer (note 5) 640,184 1,955 NIL 642,139 656,589 Fund balance, beginning of year 40,184 1,955 600,000 642,139 656,589	Bank charges and interest	28,989			28,989	24,796
Excess of revenue over expenditure before undernoted items COVID-19 funding COVID-19 purchases 640,184 1,955 642,139 840,402 23,269 (207,082) Net results of operations Interfund transfer (note 5) 40,184 1,955 600,000 600,000 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867	Amortization	38,440			38,440	24,769
before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding 23,269 (207,082) COVID-19 purchases (207,082) Net results of operations 640,184 1,955 NIL 642,139 656,589 Interfund transfer (note 5) 40,184 1,955 600,000 642,139 656,589 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867		1,593,724	26,362		1,620,086	1,481,349
before undernoted items 640,184 1,955 642,139 840,402 COVID-19 funding 23,269 (207,082) COVID-19 purchases (207,082) Net results of operations 640,184 1,955 NIL 642,139 656,589 Interfund transfer (note 5) 40,184 1,955 600,000 642,139 656,589 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867	Evenes of voyanua avan avanditura					
COVID-19 funding 23,269 COVID-19 purchases (207,082) Net results of operations Interfund transfer (note 5) 640,184 1,955 NIL 642,139 656,589 40,184 1,955 600,000 642,139 656,589 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867		640 184	1 955		642 139	840 402
COVID-19 purchases (207,082) Net results of operations 640,184 (600,000) 1,955 (600,000) NIL (642,139) 656,589 Interfund transfer (note 5) 40,184 (1,955) 600,000 642,139 (656,589) Fund balance, beginning of year 402,792 (6,664) 2,400,000 (2,809,456) 2,152,867		040,104	1,733		042,137	-
Net results of operations 640,184 (600,000) 1,955 (600,000) NIL (642,139) 656,589 (656,589) Interfund transfer (note 5) 40,184 (1,955) 600,000 (642,139) 656,589 Fund balance, beginning of year 402,792 (6,664) 2,400,000 (2,809,456) 2,152,867						•
Interfund transfer (note 5) (600,000) 600,000 642,139 656,589 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867	COVID 1) paremases					(201,002)
Interfund transfer (note 5) (600,000) 600,000 642,139 656,589 Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867	Net results of operations	640,184	1,955	NIL	642,139	656,589
Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867		,	-,		,	000,000
Fund balance, beginning of year 402,792 6,664 2,400,000 2,809,456 2,152,867						
		40,184	1,955	600,000	642,139	656,589
	Fund balance, beginning of year	402,792	6,664	2,400,000	2,809,456	2,152,867
	Fund balance, end of year	442.976	8.619	3,000,000		2,809,456



STATEMENT OF FINANCIAL POSITION AS AT MARCH 31, 2023

	Operating Fund \$	Bingo Fund \$	Contingency Reserve Fund \$	2023 Total \$	2022 Total \$
ASSETS					
Cash and term deposits (note 8) Accounts receivable Prepaid expenses	626,310 22,106 41,407	8,232 1,496	3,000,000	3,634,542 23,602 41,407	2,841,874 48,292 17,459
Current assets	689,823	9,728	3,000,000	3,699,551	2,907,625
Capital assets (note 3)	150,973			150,973	123,839
	840,796	9,728	3,000,000	3,850,524	3,031,464
LIABILITIES					
Accounts payable (note 4) Deferred revenue	73,260 324,560	1,109		74,369 324,560	59,323 162,685
Current liabilities	397,820	1,109	NIL	398,929	222,008
FUND BALANCES					
Fund balances	442,976	8,619	3,000,000	3,451,595	2,809,456
	840,796	9,728	3,000,000	3,850,524	3,031,464

kristen Danson	_ Director
Notabolether	Director



STATEMENT OF CASH FLOWS YEAR ENDED MARCH 31, 2023

	2023 \$	2022 \$
		Ψ
Cash flows from operating activities:		
Net results of operations	642,139	656,589
Item not involving cash:		• • • • •
Amortization	38,440	24,769
	680,579	681,358
Net change in non-cash working capital		
balances related to operations:		
Accounts receivable	24,690	(16,886)
Prepaid expenses	(23,948)	(17,130)
Accounts payable	15,046	(12,708)
Deferred revenue	161,875	(172,405)
	858,242	462,229
Cash flows from investment activities:		
Net additions to capital assets	(65,574)	(88,361)
Net increase in cash	792,668	373,868
Cash position, beginning of year	2,841,874	2,468,006
Cash position, end of year	3,634,542	2,841,874



1. Nature of Business

The Cambridge Self-Help Food Bank Inc. is a charitable organization that helps to improve the quality of life for low income residents of Cambridge and North Dumfries by providing supplementary food and other assistance and support programs.

The Organization was incorporated as a non-profit organization without share capital under the Corporations Act of Ontario by letters patent dated October 6, 1987.

As Cambridge Self-Help Food Bank Inc. is a registered charity under the Income Tax Act, its income is not taxable and it is eligible to issue official income tax receipts for charitable donations.

2. Summary of Significant Accounting Policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

(a) Fund accounting

To ensure observation of restrictions placed on the use of resources available to Cambridge Self-Help Food Bank Inc., the accounts are maintained in accordance with the principles of fund accounting. The resources are classified for accounting and reporting purposes into the following funds which have been established according to their nature and purpose:

The **Operating Fund**, accounts for all of the Organization's program delivery and administrative activities.

The **Bingo Fund**, represents monies received by the Organization as a result of being granted operating licences by The Corporation of the City of Cambridge. These monies are used to fund activities of the Organization that are approved under the licence.

The **Contingency Reserve Fund**, is an internally restricted fund separated into two components. The general contingency is intended to provide operating flexibility in the event of reduced operating revenues or food donations. The capital expansion fund is intended to finance future capital requirements. These amounts are not available for unrestricted purposes without approval of the Board of Directors.

(b) Revenue recognition

Contributions are recorded using the deferral method under which restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Donations received in kind (primarily food stuffs) have not been recorded herein because of the impracticality of the record keeping and valuation of such donations.

6.



2. Summary of Significant Accounting Policies (Continued)

(c) Amortization of capital assets

The Organization amortizes capital assets using the following methods and annual rates which will amortize the assets over their estimated useful lives:

Vehicles	30%	Declining balance
Computer equipment	30%	Declining balance
Leasehold improvements		Over term of lease
Furniture and equipment	20%	Declining balance

(d) Financial instruments

All financial assets and liabilities are recorded at amortized cost less any discovered impairment.

(e) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the current period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known.

Capital Assets	2023 \$	2022 \$
Cost		
Vehicles	252,460	212,876
Computer equipment	52,021	52,021
Leasehold improvements	50,119	50,119
Furniture and equipment	130,233	104,243
	484,833	419,259
Accumulated amortization		
Vehicles	172,954	147,362
Computer equipment	47,023	44,881
Leasehold improvements	26,017	22,654
Furniture and equipment	87,866	80,523
	333,860	295,420
Net Book Value	150,973	123,839



4. Accounts Payable

There were no amounts payable with respect to government remittances as of the year end date.

5. Interfund Transfers

A net amount of \$600,000 (\$1,050,000 in 2022) was transferred from the Operating Fund to the Contingency Reserve Fund, in order to fund future food purchases and other programs. These internally restricted amounts are not available for any other purpose without approval of the Board of Directors.

6. Food Operations

No record was available of food inventories at March 31, 2023, however, internal records indicate that approximately \$3,332,718 (\$2,804,969 in 2022) of food stuffs were disbursed to families during the year.

As indicated in note 2(b), food donations (and food distributions) are not recorded in these financial statements.

7. Contingency Reserve Fund

During the fiscal year 1990, the Board of Directors passed a resolution to establish a "reserve for contingencies".

Transfers of funds between the operating fund and the reserve fund, if any, must be approved by the Board of Directors. Funds held in the reserve are for the following purposes:

	2023	2022
	\$	\$
General Contingency	500,000	500,000
Capital Expansion Fund	2,500,000	1,900,000
	3,000,000	2,400,000

8. Cash and Term Deposits

The Organization held term deposits in the amount of \$1,900,000 at March 31, 2023, bearing annual interest at rates ranging from 4.2% to 4.65% with maturity dates ranging from July 2023 to March 2024.



9. Leases

The Organization leases the premises at 54 Ainslie St. South from The Corporation of the City of Cambridge at an annual lease rate of \$100. The lease expires on May 31, 2030.

10. Financial Instruments

The entity is exposed to various risks through its financial instruments. The following analysis provides a measure of the entity's risk exposure and concentrations at the year end date.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The entity is exposed to this risk mainly in respect of its accounts payable. This risk is mitigated by amounts invested in term deposits.

Credit risk

The entity is exposed to credit risk with respect to accounts receivable. The entity continually assesses amounts receivable on the basis of amounts it is virtually certain to receive based on estimated realizable value.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The entity is mainly exposed to interest rate risk.

Interest rate risk

The entity is exposed to interest rate risk on its fixed rate financial instruments, which subject the entity to a fair value risk. The entity is exposed to this type of risk as a result of investments in term deposits, however, the risk is considered minimal.

11. Comparative Figures

Comparative figures have, in some instances, been reclassified in order to present them in a form comparable to those for the current year.

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